

Chapter II: Enhancing Ocean Value and Vitality

- **Marine-Related Commerce And Transportation**

Chapter III Improving Ocean Health

- **Oceans and Human Health**

Chapter V: Promoting Ocean Awareness and a Stewardship Ethic

- **Informal Education**

Chapter IV: Advancing Our Understanding of the Ocean

- **Satellite and Remote Sensing**

9 CHAIRMAN WATKINS: We have Ballard here, so we

10 have a quorum. If the Commissioners will return to

11 their seats up here on the dais, we will start the next

12 session.

13 The third item on our agenda today is

14 marine-related commerce and transportation. We are

15 asking the acting chairman of Research, Education and

16 Marine Operations Group, Dr. Ballard, if he would let us

17 know what your working group has come up with on that

18 issue before we go into your other three items.

19 DR. BALLARD: Thank you, Mr. Chairman.

20 Yes, our working group is reporting out on

21 four of its 16 areas of responsibility. Those four

22 areas today being: oceans and human health, informal

1 education, marine transportation, and satellite remote
2 sensing for earth observations.

3 Before going into those four, I wanted to sort
4 of place them in a total context of our committee which,
5 as you said, is the Working Group on Ocean Research,
6 Education, Exploration and Marine Operations, with
7 marine operations covering two real separate areas,
8 marine transportation and ocean technology.

9 So far, we have already reported out on seven
10 areas of responsibility, those being: setting national
11 priorities; long-term integrated science approach;
12 government, academic and private sector involvement;
13 integrated and sustained coastal and ocean observing and
14 prediction system; data management; K-12 education; and

15 undergraduate and graduate education.

16 We still have five other areas that we are not

17 yet ready to present to the Commission at large. We

18 have three that we have been working on considerably:

19 funding for academic research; ocean exploration, a

20 program for the U.S.; and U.S. leadership role in ocean

21 science. In most of those cases, we are waiting for

22 important documents. For example, we just received from

1 the Academy last night their interim report on ocean
2 exploration.

3 We also then have two final issues that we
4 have not discussed within our working group yet, because
5 we are also waiting for major reports, those two being
6 ocean sciences infrastructure needs and ocean sciences
7 technology development.

8 Having said that, let me know move forward and
9 present the four areas that we will present out, the
10 first one being oceans and human health.

11 OCEANS AND HUMAN HEALTH

12 (A slide presentation in progress.)

13 DR. BALLARD: There we go. The Federal
14 Government should establish an aggressive, fully-funded

15 and coordinated oceans and human health program that
16 fosters and supports academic-private-sector-government
17 partnerships to: One, conduct research that leads to
18 understanding of the complex interrelations, pathways
19 and causal effects of marine pollution, harmful algal
20 blooms, ecosystem degradation and alteration, and human
21 health.
22 Two, monitor and assess pollution inputs,

1 ecosystem health and human health impacts.

2 The next one is establishes a marine

3 biotechnology R&D program that fosters private sector

4 investment and sets a clear policy governing biotech

5 activities.

6 Next is develop new technologies for

7 measuring human and environmental/ecological health

8 parameters in the marine environment.

9 Finally, develop models and strategies for

10 predicting and mitigating pollution loadings, harmful

11 algal blooms, and infectious disease potential in the

12 marine environment. Those are the main recommendations

13 we are making in the area of oceans and human health.

14 INFORMAL EDUCATION

15 DR. BALLARD: In informal education, we make
16 the following recommendations: Federal ocean agencies
17 should coordinate with and provide funding for academia
18 and informal education centers to foster an interlocking
19 and interactive network of educational programs on the
20 oceans.

21 Academic institutions, informal education
22 centers, and federal agencies should implement a common

1 communications strategy and work together to increase

2 timely delivery of information to the public.

3 Finally, evaluation and assessment criteria

4 for all informal education programs should be developed

5 and implemented including specifics on effectiveness of

6 programs in reaching traditionally underrepresented

7 groups.

8 MARINE-RELATED COMMERCE AND TRANSPORTATION

9 DR. BALLARD: Next, in the area of marine

10 transportation, preparing for the future: The first

11 recommendation is to develop a national transportation

12 and freight policy that will institutionalize and

13 coordinate a program within USDOT with appropriate

14 inputs from other federal departments, state governments

15 and the private sector.

16 This national program should, one, cut across

17 federal stovepipes; two, unify our vital transportation

18 modes into a coherent intermodal freight

19 transportation system; three, ensure broad stakeholder

20 input; four, require coordination with regional and

21 local planning bodies and coastal zone managers; and,

22 finally, promote an environmental stewardship

1 philosophy.

2 In the area of transportation research and
3 development, the Department of Transportation should
4 establish and fund a research and technology development
5 program that addresses near- and long-term MTS needs.

6 Marine transportation and research, the second
7 category, specifically the R&D program should: one,
8 develop economic models that project trade and traffic
9 growth and determine the impacts of this growth on
10 throughput and capacity at national ports, waterways and
11 on intermodal connections.

12 Two, develop system models and guides to
13 identify current bottlenecks and capacity shortfalls.

14 Three, develop consistent and nationally

- 15 accepted definitions and protocols for measuring
- 16 capacity and other applicable phenomena.
- 17 Four, improve trade and transportation data
- 18 collection efforts by creating and instituting
- 19 innovative data collection technology and research and
- 20 development methods to fill critical data gaps.
- 21 Five, foster the development of new
- 22 technologies that enhance system performance while

1 advancing environmentally responsible outcomes.

2 Finally, integrate with other applicable

3 federally-supported research and development programs in

4 the coastal zone and watershed regions.

5 We have a fourth, do you want me to go ahead

6 with this, Frank?

7 DR. MULLER-KARGER: (Nodding head.)

8 SATELLITE AND REMOTE SENSING

9 DR. BALLARD: Finally, our fourth area of work

10 today, satellite remote sensing for earth observations.

11 Number one, the Nation requires a coherent strategy for

12 linked research and operational earth observation

13 programs.

14 Two, a single agency should be responsible for

15 coordinating research and science, and design and

16 implementation of operational missions, including

17 collection and distribution of products on an

18 operational basis.

19 Three, develop a coastal observing program

20 that satisfies the requirements of an integrated coastal

21 zone management program and which -- whoa, here we go.

22 We are out of here.

1 (Whereupon, from 11:15 a.m. to 11:40 a.m.,
2 there was a pause in the proceedings due to an emergency
3 fire alert.)

4 CHAIRMAN WATKINS: The Commission will now
5 come back to order. What I would like to do here is go
6 back through the final item that REMO was presenting,
7 which was the satellite remote sensing. I have asked
8 Dr. Muller-Karger, who although he comes from another
9 working group, was actually assigned tentatively to the
10 Research Working Group in view of his background and
11 personal knowledge of this whole field. I will ask him
12 to go back and start the satellite remote sensing once
13 again.

14 Then, we will transition to Dr. Ken Turgeon,

15 who you see up here on the podium with us now, who is
16 the associate director on our staff for research. He
17 will field the subsequent questions from the
18 commissioners about the various papers, and we will take
19 those papers one at a time in the order that they were
20 presented starting with health and human oceans.

21 With that, I will ask Dr. Muller-Karger to go
22 back through the satellite remote sensing papers again.

1 DR. MULLER-KARGER: Thank you, Mr. Chairman.

2 I just want to make sure that we understand.

3 I was talking to Bill Ruckelshaus outside, and it was

4 the straw governance model that caught fire.

5 (Laughter.)

6 DR. MULLER-KARGER: Going back to satellite

7 remote sensing for earth observations, the conclusion

8 that the group got to was that the Nation requires a

9 coherent strategy for linked research and operational

10 earth observation programs.

11 Again, this is something that is in flux, but

12 there is some feeling that a single agency should be

13 responsible for coordinating research and science, and

14 design and implementation of operational missions,

15 including collection and distribution of products on an

16 operational basis.

17 The next slide.

18 A coastal observing system program needs to

19 satisfy the requirements of an integrated coastal zone

20 management program. This should fully incorporate

21 satellite observations and mission design with the

22 Integrated and Sustained Coastal and Ocean Prediction

1 System, or it is also called "ISOS" or "ISCOPS" by
2 other people. The idea here is that the planning for
3 the integrated observing system bring remote system into
4 the process.

5 Finally, an important and growing problem of
6 lack of science and operational personnel trained in the
7 use and design of satellite systems, and so I think this
8 needs to be addressed with a robust educational
9 strategy. Those are the recommendations on the remote
10 sensing.

11 CHAIRMAN WATKINS: Dr. Ehrmann, if you will
12 pick up now and take these one at a time, oceans and
13 human health first, the way they were presented today by
14 Dr. Ballard who had to leave.

15 COMMISSION DISCUSSION ON:

16 OCEANS AND HUMAN HEALTH

17 DR. EHRMANN: Yes, let's start, as the

18 Chairman indicated, and go back to the oceans and human

19 health, the first issue that Dr. Ballard presented

20 earlier. I know some of the commissioners were asking

21 to speak as we went through all four presentations. I

22 would ask to have cards up for those who want to make

1 comments at this point on oceans and human health, and
2 then we will move on to informal education, marine
3 transportation, et cetera, and give you a chance to ask
4 to be recognized on those topics.

5 Mr. Chairman?

6 CHAIRMAN WATKINS: I would like to start the
7 questioning by finding out whether or not the working
8 group has taken into consideration the very important
9 National Academy report on human health and the oceans?

10 DR. TURGEON: Yes, sir, that is one of the
11 documents that we, the staff, looked at and used in the
12 preparation of the issue paper for this topic.

13 CHAIRMAN WATKINS: I would also like to ask
14 the question of whether or not you have reviewed the

15 renewed interest on the part of NIEHS and the National
16 Science Foundation in their memorandum of understanding
17 to approach this in a much more structured and
18 programmatic way?

19 DR. TURGEON: Yes, sir, we did see that. I am
20 not sure actually where they stand on that, but I had
21 seen the plans for their program.

22 CHAIRMAN WATKINS: Do we think in the working

1 group that there program is a good program that this
2 Commission can help endorse, support, and that kind of
3 thing? Have we looked at it enough to know whether it
4 fits our own ideas of what needs to be done here to get
5 on with this important aspect, particularly as it
6 relates to climate change projection models?

7 How can human health be looked at in that
8 context, where we know that there is research work that
9 has been ongoing, particularly with the director of the
10 National Science Foundation herself and others in the
11 areas of the relationship between even modest
12 temperature changes and human health and its
13 relationship to coastal ocean temperature, for example?

14 DR. TURGEON: Yes, there are sort of two

15 answers to that question. I think that the Commission
16 can endorse that. I think that it is a very worthwhile
17 plan and program they have. Having said that, it is
18 only one component of what the working group is
19 proposing. Actually in the issue paper, and I believe
20 it is still in there, I am not going to look it up now,
21 we actually talked about enhancing the NSF/NIEHS model
22 to bring it up to meet these.

1 When we pulled this together, we came at it in
2 the sense that ocean health, using that term very
3 broadly, and human health are absolutely intertwined.
4 What the humans do to the oceans in terms of pollution
5 and the impacts that pollution has on the ocean
6 resources could come back and, in a sense, haunt humans
7 in the form of infectious disease, harmful algal bloom
8 biotoxins, bioaccumulation of metals in seafood.

9 It is a circle, it is all intertwined, and
10 that is what we were trying to capture in this. A lot
11 of this is being done, but it is either being done
12 independently within individual agencies, federal and
13 state, or pollution is separate from biotechnology,
14 which is separate from infectious disease. You have to

15 look at it in a very holistic manner, and that is what

16 we were trying to capture.

17 CHAIRMAN WATKINS: Thank you.

18 DR. EHRMANN: Okay. Dr. Sandifer?

19 DR. SANDIFER: Thank you, John.

20 I was very pleased to see this particular area

21 of emphasis come out of REMO and obviously have some

22 interest in the research areas myself. There are two

1 things that I was a little concerned about not seeing
2 any detail on here. One is nothing explicit about the
3 U.S. establishing and moving internationally in the area
4 of oceans and human health. International leadership is
5 something we have talked about in a number of areas.
6 This is clearly one with all kinds of emerging, not only
7 water quality and pollution issues, but disease issues.

8 Human health issues related to ocean and
9 coastal environments, I believe the U.S. should take the
10 leadership in, human health disease issues and marine
11 organism disease issues particularly. There are a whole
12 lot of other things that are related to the health
13 piece.

14 First of all, does REMO intend to include

15 something very straightforward and up front here about

16 the U.S. establishing not only a coherent program for

17 the country, but to establish some international

18 leadership in this arena?

19 DR. TURGEON: Yes, because we wrote it we know

20 what we meant to say.

21 (Laughter.)

22 DR. TURGEON: Unfortunately, you don't.

1 DR. EHRMANN: That is very reassuring.

2 DR. TURGEON: When we wrote this, we actually
3 had the letters E-E-Z in there, and after discussion
4 yesterday about the international aspect we took those
5 out. This is a worldwide view, and it envisions working
6 with other nations and working with the World Health
7 Organization. One of the things that I have seen is
8 mostly related I think to the concept of global warming,
9 global climate change is distribution expansions of
10 certain diseases. We need to be aware of that.

11 We also need to be aware, especially when we
12 are talking about things like accumulation of biotoxins,
13 accumulations of persistent organic pollutants, metals,
14 that a lot of those are found, to the levels where they

15 are detrimental to humans are found, at high levels of

16 predatory fish, which are your highly migratory fish.

17 In a nutshell, yes, we will definitely have an

18 international flavor to this.

19 DR. SANDIFER: All right. I think that is

20 reflected in the full write-up, but I believe it is

21 somewhere in our recommendation clearly that the U.S.

22 should take international leadership.

1 The second point on this, I am again very
2 pleased to see you right up front say that you want to
3 foster and support academic, private sector and
4 government partnerships in this arena. Having promoted
5 these kinds of partnerships for a long time, I believe
6 very strongly in them. There is nothing in the material
7 that was presented to us, that Bob presented earlier,
8 that suggests if you have any specific mechanisms in
9 mind to do that.

10 Along with having some kind of coherent
11 program, and as you talk about in some of the other
12 areas having some agency take the lead to push this, you
13 really have to have some kind of mechanism in mind that
14 does in fact foster partnership.

15 I don't know if the REMO group has had any
16 discussions about how to go about doing that, or you are
17 going to leave that to later or what, but I do think
18 that is important that they again be a very, very
19 strongly emphasized point here. If there are mechanisms
20 that you have in mind, I would like to see them.

21 DR. TURGEON: Okay. We touched on that, and,
22 quite frankly, it was very brief. I think it is fair to

1 say that we actually put aside because, again, we were
2 waiting to see what was coming out of the Governance,
3 and especially what would be at regional levels.

4 Going back to the point that Admiral Watkins
5 raised, I think if we look at the NSF/NIEHS model and
6 look towards augmenting that to bring it up to this,
7 that is at least something to start with at the national
8 level. In terms of the finer detail, we have not
9 touched on that yet, we will.

10 The realization, too, is a lot of what we are
11 trying to cover in this overarching program is spread
12 among many federal agencies and many state agencies, and
13 we have not yet put a handle on how to bring those
14 together.

15 DR. EHRMANN: Okay. Commissioner Koch?

16 MR. KOCH: I have two governance-related

17 issues, remote sensing.

18 CHAIRMAN WATKINS: Can we hold to human health

19 and the oceans for now? We are trying to get at these

20 one at a time.

21 MR. KOCH: Yes. Let me talk about the health

22 one. I am still a little confused from a governance

1 perspective. We are talking about establishing an
2 oceans and human health program and establishing a
3 marine biotechnology R&D program. Is there any concept
4 of where this would go in the government?

5 DR. TURGEON: Well, obviously there would have
6 to be a lead agency, but the biotech program is a
7 component of the overall oceans and human health
8 program. We kind of culled that out a little separate
9 from the others. If you look at pollution, you look at
10 harmful algal blooms and you look at toxins, you are
11 dealing with detrimental impacts to human health.

12 Whereas, when you are looking at marine
13 biotechnology, you are looking at beneficial potential
14 for human health be it pharmaceuticals or bioenzymes for

15 laboratory assays. In terms of who that lead should be,
16 again we have not made that decision. Does that address
17 your question?

18 MR. KOCH: As we are trying to put together
19 governance models, I would think human health issues, we
20 would have to have an awfully compelling case to move it
21 out of an NIH or Centers for Disease Control type
22 responsibility, but we can consider that as we go

1 forward.

2 DR. TURGEON: I don't think what we are trying
3 to do here is bring together the groups that are already
4 working in these arenas. Granted maybe NEIHS is the big
5 player, the 800-pound gorilla, but there are components
6 of this scattered throughout the federal government as
7 well as components of this scattered throughout state
8 governments.

9 States do an awful lot of coastal monitoring
10 for infectious disease organisms, both pollutants, and
11 the federal government does the same. Even USDS has a
12 marine biotechnology program, they have a water quality
13 monitoring program, NOAA does the same and EPA does the
14 same. We need to bring them together.

15 Now, if NIEHS is the appropriate lead, and
16 again we haven't discussed that, then it would be the
17 lead but the others would come into there in a
18 partnership bringing in, as we best can, the states and
19 the private sector and maybe other stakeholders.

20 DR. EHRMANN: One thing I would add to this,
21 just picking up on that comment, is I think the
22 Commission needs to be, and in a way I think it is the

1 thrust of the question, clear about areas on these kind
2 of cross-cutting issues where you are considering
3 recommendations about cross-coordination among existing
4 entities that would still be existing entities but need
5 to work together versus various combinations and
6 consolidation options, where you might literally be
7 recommending taking folks from someplace and putting
8 them either in one existing agency or potentially even a
9 new place.

10 I think that is a caution to everyone to be,
11 as everybody thinks about these to be, clear about which
12 model you are talking about. I think that is at least
13 implicit in the discussion.

14 DR. TURGEON: We haven't gone there. Again, we

15 were waiting on Governance. If the national --

16 DR. EHRMANN: Let me advise a different

17 strategy.

18 (Laughter.)

19 DR. EHRMANN: Let me go to next question.

20 Commissioner Borrone?

21 MRS. BORRONE: I think it is a follow on

22 drilling down maybe a little bit more. Ken, as we think

1 about the governance structure that we did describe this
2 morning and as you have just described there are
3 existing agencies with existing functional areas. As
4 you say, it is hard in shorthand in this kind of slide
5 to communicate it all, that we need to better coordinate
6 as well as fully fund program activities.

7 I think it would be helpful for us in
8 Governance if, as you get to some areas of combination
9 of functional activities or coordination, you describe
10 for us in the Phase I, II or III categories what you
11 think the timing or accomplishment might be in each of
12 those areas.

13 In particular, for example, where you talk
14 about establishing programs or setting research agendas,

15 do you mean them at the national level solely, or do you
16 mean them to be national in goal but perhaps carried out
17 in regional contexts, where individual states or even
18 individual academic institutions may be leading in
19 certain areas of either study, like model development,
20 or research activities in terms of new technologies?

21 DR. TURGEON: What we see is a national
22 program. By saying that, it is the "national spine"

1 that covers the nation. It lays out what are the
2 objectives, what are the goals, what must be
3 accomplished and then brings in the appropriate players
4 to participate in that.

5 We are not going to take everything and
6 consolidate it at the national level and then go tell
7 others, "Here we come, we are from the Federal
8 Government, again we are here to help you," but we need
9 to involve them.

10 There is so much being done out there that is
11 not being integrated or coordinated. I am sure there is
12 lots of information that addresses distribution of
13 diseases, distribution of pollutants that resides in
14 individual databases that are not being pulled together.

15 That is what the national part would do, would be to
16 pull this together into a cohesive hole so that it makes
17 sense at the national, and as Paul Sandifer said, even
18 at the international level.

19 MRS. BORRONE: Okay. But if you could, help
20 us with the stages that would be important.

21 DR. EHRMANN: Okay. Dr. Hershman?

22 DR. HERSHMAN: Again, sort of following up,

1 one of the lines says, "Establish a marine biotechnology
2 R&D program that fosters private sector investment and
3 sets a clear policy governing biotech."

4 Again, thinking about Governance's role, does
5 your research show that within either state waters,
6 territorial sea or Exclusive Economic Zone that there is
7 a need for a regime that is actually legal, a legal kind
8 of regime, that would in effect foster the protection
9 for private sector investment that goes out there, or at
10 least a process for private sector development that
11 would protect their interest if they invest in this
12 area?

13 Any observations about that or maybe some of
14 the studies already address this that can feed back to

15 us? Because at some point I think we are going to have
16 to address what is still lacking in terms of the legal
17 framework for the area beyond state waters.

18 DR. TURGEON: Yes, we did look at that. I

19 think that is going to be a -- it is a non-trivial task.

20 As an example, in California state waters, you virtually

21 cannot take anything unless you have a special permit or

22 there is a law that says you can like fishing. Anybody

1 that would want to do biotechnology research in state
2 waters in California has to go through and get explicit
3 permissions and permits to do so, and that will say what
4 they can take, where they can take it, and how much they
5 can take.

6 On federal waters, legally defined as the
7 outer continental shelf, you can go out there and unless
8 it is covered under fisheries management plan and it is
9 not in a marine-protected area, you can collect anything
10 you want and as much as you want. One of the issues,
11 and I have discussed this with NSF and NIEHS, is how do
12 you foster this type of development and not stifle the
13 research necessary by, let's say, putting too much
14 restriction on it, too much requirement?

15 DR. HERSHMAN: Do you see a recommendation
16 coming forward to try to address that problem from your
17 group?

18 DR. TURGEON: Yes. The difficulty is I don't
19 know if we want to say much about the state waters. For
20 the federal waters, we think there needs to be some sort
21 of a regulatory regime, one that ensures some level of
22 protection as we see on land on the national parks, and

1 I was involved in that when -- I forget the name of the
2 company -- Diversa was trying to collect some bacteria
3 in Yellowstone and the Interior got sued on that. We
4 need to come up with a legal regime for that.

5 I think the government should favor
6 biotechnology activities on federal lands under water,
7 but it needs to be done in some sort of a framework that
8 affords protection to the environment. You have got to
9 realize that is a public trust, and we just can't let
10 industry go out there and --

11 DR. HERSHMAN: As your ideas develop, that
12 would be useful for us to know about.

13 DR. TURGEON: Yes. Again, we are not at that
14 stage yet.

15 DR. EHRMANN: Is this a direct follow up?

16 DR. ROSENBERG: Yes. I suddenly realized when

17 you said you can go out and do anything you want in

18 fisheries in federal waters as long as it is not

19 fisheries management planning, I no longer know what you

20 mean by marine biotechnology. I am wondering if the

21 working group defined what marine biotechnology is?

22 DR. TURGEON: No. Let me give you one example.

1 Let's say there is a particular seaweed or an algae
2 growing out on the OCS and it is found to have some sort
3 of a modern drug capability just like the, was it the
4 yew tree, with the anti-cancer drug.

5 Fortunately the yew tree is considered a scrub
6 tree. For a while, that drug could not be produced in
7 the laboratory, and so they actually had to go out and
8 chop down an awful lot of yew trees and take the natural
9 product.

10 Let's say on the OCS someone goes out and
11 finds that same situation with an algae or with an
12 invertebrate that is not protected by a fisheries
13 management plan. Until a plan is put into place,
14 assuming again it is not in a marine-protected area,

15 they can just harvest as much as they want. It could be
16 possible at least locally an ecosystem is seriously
17 affected detrimentally.

18 DR. ROSENBERG: I am not sure I think that is
19 true. My question was, What do we mean by "marine
20 biotechnology"? Do we also mean, for example, the
21 production of genetically modified organisms?

22 DR. TURGEON: No.

1 DR. ROSENBERG: Is that marine biotechnology,
2 or are we simply talking about harvesting? The
3 statement says we should establish an R&D program. So
4 here I am and I want to produce a genetically modified
5 fish. Does that mean that the Oceans Commission is
6 saying we want to foster the development of that
7 program? We need to be careful with the terminology
8 "marine biotechnology."

9 DR. TURGEON: Yes.

10 DR. ROSENBERG: That is, I guess, my point. I
11 don't know if the working group has defined it.

12 DR. TURGEON: What we were referring to, and I
13 realize biotechnology is a very difficult term, we were
14 really talking about the harvesting of natural products

15 for testing in the laboratory and possibly synthesizing
16 in the laboratory. We are not talking about recombinant
17 DNA experiments out on the OCS.

18 DR. ROSENBERG: Then, I don't think that you
19 have used the word correctly, because that is more
20 bioprospecting than it is biotechnology.

21 DR. TURGEON: right. When I use the terms
22 "bioprospecting" and "bioharvesting," people say, "Oh,

1 God, those have terrible connotations, let's just call
2 it biotechnology."

3 (Laughter.)

4 DR. TURGEON: Trust me, we will define it. It
5 is just here, again, it is a catchall term.

6 DR. ROSENBERG: I am not suggesting that you
7 don't make a recommendation about biotechnology fully,
8 but I don't think this is the recommendation that covers
9 all aspects of biotechnology.

10 DR. TURGEON: Okay.

11 DR. EHRMANN: I think that point is well
12 taken. Admiral Gaffney and then Mr. Ruckelshaus.

13 ADMIRAL GAFFNEY: Mega dittoes on what Andy
14 said.

15 DR. EHRMANN: (Laughter) Okay. Thank you.

16 MR. RUCKELSHAUS: Ken, I am listening to what

17 you are saying here. There are a number of

18 recommendations in these two slides, some of which

19 involve activities that are heavily in an existing

20 agency, others are in no agencies, and some of which are

21 being done by multiple agencies now.

22 I don't think the Governance Committee can

1 take this information and make a recommendation back to
2 the Committee about how it should be structured. It
3 seems to me John has pointed out, Are you talking about
4 coordinating the existing programs, or are you talking
5 about consolidating into one agency? I mean, is that
6 what you are suggesting the Commission recommend?

7 I think we need a recommendation from you, who
8 are more familiar with these specific issues that are
9 raised, rather than asking the Governance Committee to
10 take this on and determine how it ought to be addressed
11 in the form of some kind of structure.

12 I don't think we are in a position to do that.

13 I mean, we have got a big load left obviously to
14 accomplish. Other than saying it is suited or not

15 suited for a national ocean council, were it to be
16 created, and we were to recommend it, I don't know how
17 we address that. I mean, does your working group intend
18 to make a recommendation on how this problem should be
19 governed?

20 DR. TURGEON: Yes, sir. I am sorry, I didn't
21 mean that this is the role that the national ocean
22 council should do, decide how this should be. What I

1 meant is in terms of national policy and priority
2 setting this could be something that the national ocean
3 council would put forward as a high priority as part of,
4 say, a national ocean policy.

5 MR. RUCKELSHAUS: One of the functions the
6 national ocean council would have, as we envision it, is
7 an identification of major problems or issues that are
8 not, in this case maybe, opportunities that are not
9 being adequately coordinated and move to do that. I
10 don't know whether that is what you would have in mind
11 for this or not?

12 DR. TURGEON: Yes. What we will do is come up
13 with that recommendation of consolidation or
14 coordination. I need to look more, and I need to find

15 out more about the NSF/NIEHS model. Personally, there
16 are components of this as a program that probably are
17 better off sitting in the agencies they are in, and
18 there are probably parts of this that are better off
19 being combined in a single agency, so it is going to be
20 a mix and match. An example --

21 MR. RUCKELSHAUS: Your working group will
22 undertake that?

1 DR. TURGEON: Yes, sir. I didn't mean to imply
2 that was the role of the council.

3 CHAIRMAN WATKINS: I think we should proceed
4 to the next one.

5 DR. EHRMANN: Yes. Just a couple of quick
6 comments on this one, and then we will move to informal
7 education. Clearly, things have been helpful as it
8 relates to this topic, but more generically the
9 interplay between the various substantive issues that
10 the Commission and the work groups are dealing with and
11 the overall governance framework.

12 It is going to take a combination of inputs
13 from the groups on these individual issues to be able to
14 assemble whatever set of recommendations on integration

15 and consolidation. I think this was helpful in
16 illustrating that, as well as obviously getting some
17 clarification particularly on the biotechnology-related
18 issues. I think that was very helpful.

19 Let's take any commissioners who wish to
20 comment on the recommendations that Dr. Ballard
21 presented on informal education. Dr. Sandifer and then
22 Dr. Hershman.

1 DISCUSSION ON INFORMAL EDUCATION

2 DR. SANDIFER: Thank you. I was very pleased
3 with this recommendation on informal education. I
4 would only ask that if the working group has considered
5 specifically the zoos and aquaria across the country as
6 a major informal education mechanism that that be also
7 included very clearly in the documentation.

8 The experience we had when we met in
9 California in San Pedros, when we visited in Charleston,
10 when we visited in Chicago, and when we visited in
11 Boston all clearly showed to me the tremendous impact
12 that the aquaria and many zoos that have aquatic
13 components in their presentations can have in reaching
14 an audience that we will otherwise completely miss.

15 If we could focus some national attention on
16 providing some funding and coordination perhaps through
17 the American Association of Zoos and Aquaria, or
18 whatever it is called, "AZA," or other mechanism to
19 really coordinate a message going out through that
20 network, I think you would have a tremendous impact.

21 The statistics I saw, if I remember right, in
22 the materials that were presented to us is more people

1 see those displays in aquaria and zoos than ever attend
2 all of the major sporting events, for example, in the
3 country, if I remember the statistics correctly.

4 It is a serious audience out there, and we get
5 a lot of repeat business going through those
6 institutions. I just would like to see a little bit
7 more emphasis placed on that specifically in your
8 report.

9 DR. TURGEON: It will be. We, for brevity in
10 trying to save space and get this on a single slide,
11 used the umbrella term "informal science centers." Ted
12 Beattie, who is a commissioner on this Commission and
13 head of the Shed Aquarium, wrote the white paper on
14 which these recommendations were based. He is not going

15 to let me forget about aquaria, zoos or even museums.

16 One of the things we were trying to do in

17 pulling this together is a consolidated message that can

18 go across the country. It can have a regional tent to

19 it, but we want to get across key consolidated messages.

20 As an example of one recommendation that is

21 not up there specifically is the Federal Government

22 working with these, again informal science centers, to

1 develop a traveling exhibition because there is, as Ted
2 said, 25 percent of most zoo and aquaria space or
3 aquaria leases are turning over, so they get the same
4 people back. You could run something like that around
5 the country and then come back with a new one. Again,
6 you are right, the statistics on the people that are
7 captured by the zoos and the aquaria and museums is
8 phenomenal.

9 The other thing that was pointed out by Ted is
10 quite often that is where you are also capturing what we
11 call the traditionally underrepresented groups. There
12 is a point to capture them and get them at least
13 knowledgeable and, hopefully, stimulate some of them in
14 this area.

15 DR. SANDIFER: I wanted this for the public
16 comment. I actually haven't seen Ted's paper. However,
17 with what Ted has shown us at the Shedd Aquarium, what
18 we saw in Mystic with what Dr. Ballard is doing there
19 and what I know is going on in some other aquaria and
20 zoos from personal experience, I think it is very, very
21 important that we put there message out there, again,
22 explicitly so that the public knows exactly what we are

1 talking about. Also, the Congress will know exactly
2 what we are talking about.

3 DR. TURGEON: Yes, and that will be in the
4 verbiage that goes with these.

5 DR. SANDIFER: Thank you.

6 DR. EHRMANN: Comment on this? Okay, go
7 ahead.

8 DR. HERSHMAN: Yes. It is not clear from the
9 brief description here, but you probably have thought
10 about the leadership or responsible point in either
11 government or within the non-governmental world where we
12 are going to carry this forward.

13 For example, the last bullet talks about
14 evaluating and assessing these informal education

15 programs. Who would do that? Who will spark more of
16 this work? Is this something you envision, again, as
17 coming from regional councils as you are talking about
18 on the Governance, or is that a different kind of group?

19 DR. TURGEON: It would be a group made up of
20 those stakeholders. It would be the federal folks, it
21 would be representatives of the aquaria, representatives
22 of the zoos and museums working together as a team to

1 develop this. It wouldn't be the feds telling the

2 others what to do.

3 Aside from being a partner in this, the main

4 role we see for the feds would be providing the

5 resources to allow this to happen. Some of it is

6 already being done individually by those other entities.

7 This would enhance their capabilities to get the message

8 out, but we see it as a partnership. It would be like a

9 committee or a task force approved by the respective

10 groups.

11 DR. EHRMANN: Okay. Doctor?

12 DR. MULLER-KARGER: Ken, I was wondering if in

13 your discussions on informal education you also touched

14 on an international component? For example, is there a

15 way to heighten the consciousness of pollution issues
16 related ships and shipping, outreach programs to nations
17 that are harming coral reefs for capture of ornamental fish,
18 for example. Is that part of the informal education
19 process that you are talking about, or is it just
20 internal, within the federal agencies?

21 DR. TURGEON: No. Actually, that would be part
22 of the example I gave, the traveling exhibit where it

1 would focus on some major problem potentially or the
2 benefits, but it would be looking at the oceans, not the
3 U.S. federal waters. In terms of outreach to foreign
4 nations, I don't think we got into that at all, but that
5 is a good point, and we can certainly look into it.

6 DR. EHRMANN: Let me ask, any final comments
7 on this one?

8 (No verbal response.)

9 DR. EHRMANN: I think everybody has had their
10 chance on informal education. Again, I won't repeat the
11 comments that were just made because there were just two
12 or three of them, but I think very helpful input to the
13 work group.

14 Let me ask a question about the next two. We

15 are just trying to calibrate our agenda, given the
16 interruption we had. How many commissioners intend to
17 make comments or input on the marine transportation
18 issue?

19 (Commissioner Borrone raises hand.)

20 DR. EHRMANN: I see one hand. Maybe we can go
21 ahead then and see if we can complete that one before we
22 take our scheduled lunch break.

1 Commissioner?

2 DISCUSSION OF MARINE-RELATED COMMERCE

3 AND TRANSPORTATION

4 MRS. BORRONE: I

5 think that we might need to

6 make clear where in this recommendation we are

7 supporting the work that is already underway at the

8 Department of Transportation on the maritime

9 transportation system, and where these recommendations

10 are reflective of those program efforts versus those

11 that are new recommendations that we want to emphasize

12 or add to that, so that we are not duplicating or

13 replicating what they have already done in the MTS, the

14 "marine transportation system" reports that exist. That

15 is the only suggestion I would make.

16 DR. TURGEON: Very good, we will do that, good

17 point.

18 DR. EHRMANN: Okay.

19 CHAIRMAN WATKINS: I would like to find out

20 what we have in the way of satellite remote sensing

21 questions that I would hope both of you would field as

22 answers to the commissioners. Who would like to talk

1 about that?

2 (A show of hands.)

3 CHAIRMAN WATKINS: I think we ought to go

4 ahead with it. We have got, I think, at least seven or

5 eight minutes here that we could donate to it right now

6 because I don't want to interfere with the Stewardship

7 presentations this afternoon. There is a lot on the

8 plate there.

9 DR. EHRMANN: All right.

10 CHAIRMAN WATKINS: Go ahead.

11 DR. EHRMANN: Dr. Sandifer, did you have a

12 comment on this?

13 DISCUSSION ON SATELLITE REMOTE SENSING

14 DR. SANDIFER: Very quickly. I am not quite

15 sure, Frank or Ken, what the second bullet on the first
16 slide really means having, "A single agency --
17 responsible for coordinating research and science," and
18 then all of the operational aspects. I am not quite
19 sure what that means.

20 Secondly, I will get both of the issues on the
21 table, I don't believe I see here something that
22 specifically addresses biological observations and the

1 need for where the technology does not today exist to
2 make those biological observations that there be an
3 effort, a research effort, targeted to be able to do
4 remotely-sensed biological observations in managing
5 living marine resources. I would simply like to have
6 that added to your list, if the working group is willing
7 to do so.

8 DR. TURGEON: Frank, do you want to?

9 DR. MULLER-KARGER: Well, I think we can take
10 turns at this. On the second one first, what we were
11 addressing here were satellite remote sensing
12 observations, not in situ remote sensing observations.

13 DR. SANDIFER: I understand.

14 DR. MULLER-KARGER: Part of this does imply

15 some biological observations through inferences on ocean
16 color and things like that. I don't think that we can
17 get down into specifics on science but to recommend, for
18 example, an integrated coastal ocean observing system
19 that includes high-resolution, high-frequency type of
20 observation system. I mean, I don't know how specific
21 you can be.

22 DR. SANDIFER: All I am asking, Frank, is that

1 consideration be given to emphasizing biologically
2 relevant observations. There are some things, for
3 example, some observations on marine mammals that might
4 better be done from remotely sensed platforms than what
5 we are currently doing now. Just at least that it is
6 included in the suite of things that ought to have
7 emphasis. Otherwise, frankly, I think physics takes
8 over and biology gets forgotten. It is just a matter of
9 saying, "Don't forget biology."

10 DR. MULLER-KARGER: Okay. That is a good
11 point.

12 DR. TURGEON: Also, as a follow up, if you look
13 at the ocean observation system write-up that we did and
14 was presented at the November meeting, we consider

15 satellites as being a very important part of that
16 system. Frank has pulled this out to demonstrate why we
17 need to maybe treat our satellite systems a little
18 better.

19 In that original paper, when looking at the
20 ocean observing system, we talk about the need for
21 biological sensors. We talk about where they need to be
22 in terms of what it is they can do and what is the

1 practical place to put them. When we get into the
2 information technology, which we are not ready to
3 present yet but we are working on, we are already
4 talking about the need for new sensors for ocean
5 observations. Again, we will get into it. So, even
6 though it is no mentioned here, it is covered in two
7 other areas.

8 DR. EHRMANN: Do you want to comment on the
9 first one, the "single agency" point?

10 DR. MULLER-KARGER: I will address the first
11 question that you had, which is probably the same one
12 Chris is going to bring up. That is where the fire
13 alarm went off, if you remember, so that may be what
14 ignited the strawman for governance.

15 (Laughter.)

16 DR. MULLER-KARGER: The whole point with

17 remote sensing is that it provides you large scale

18 coverage. It has a potential for having

19 high-resolution, high-frequency coverage and integrating

20 in situ observations in a way that just measuring in

21 specific points, even by automated means, is not

22 possible.

1 But if you try to see where the data are right
2 now and how we collect the data and how we design these
3 systems, I mean, there was a big discussion about this
4 yesterday. If you look at the history of NASA, it is
5 more of an engineering entity that develops
6 one-of-a-kind missions, and if you are lucky maybe two
7 of a kind that measure sort of the same thing, but they
8 are focusing on the technology aspect of it.

9 They have stated explicitly that they will not
10 provide long-term continuity for missions, so they don't
11 see themselves as an operational mission, as an
12 operational agency. At the same time, they have
13 provided some of the best missions that could provide
14 you the kind of measurements that you want from a

15 biological, physical point of view.

16 If you look at the other side of the house,

17 the operational house, NOAA, we have a system that works

18 very well for the weather system but very poorly for the

19 oceans. NOAA has not managed to grow a set of customers

20 that really pull the data out, and, therefore, they have

21 been sort of unfocused in how they develop their data

22 production system. They don't have the engineering

1 know-how and knowledge. They have a very, very weak
2 research base, which is at NASA. NASA and NOAA have not
3 managed to marry these two things together.

4 You have other agencies involved. You have
5 the USGS, for example, that manages the Landsat Program,
6 which really has flown by NASA. The USGS manages the
7 data, but it doesn't have a funding mandate for that; it
8 just operates the data center as a cost center without a
9 mandate. That is high-resolution data that, in fact,
10 most of the coastal managers use.

11 You have all of these pieces that are spread
12 out. The research base is weakening. It doesn't feed
13 into an operational system. We discussed this, and the
14 best thing that we could come up with in 15- or

15 20-minute discussion, which was very lively, was this

16 attempt to bring it together under one roof. It may

17 not be the best way to do this, you know.

18 We have problems like this across everything

19 we are talking about, and this is just one clear example

20 that I am very familiar with. That is the history of

21 that bullet, okay, and I am really interested in hearing

22 your comments or your suggestions for governance systems

1 that would help integrate these functions.

2 DR. ROSENBERG: Can I ask a question for
3 clarification? When you say a "single agency" here, do
4 you mean a single civilian agency? Because I am a
5 little confused. I am assuming that we are not talking
6 about consolidating with regard to the military
7 functions or DoD functions?

8 DR. MULLER-KARGER: Well, there is a model
9 that DoD, NOAA and NASA came up with, which is an
10 integrated program office that has converged, if you
11 want to call it that, weather satellites from the
12 military and the civilians. That seems to be a model
13 that has a lot of positives. There is not a program
14 that has developed a coastal observing system.

15 I mean, there may be things within the
16 military system that may be convergent to this. I am
17 not clear about that yet. I would like to see it. In
18 this case, what we are talking about and everything that
19 we have talked about is a civilian system, so to me that
20 was basically a default position. I am not arguing or
21 touching anything on the military side.

22 DR. ROSENBERG: I know you used shorthand on

1 the slide, but I think we need to be clear about, you
2 know, the need to have a single, if you are recommending
3 a single, civilian agency and then some kind of linkage
4 mechanism, where appropriate, to the military agencies.
5 It doesn't read that way, and maybe it does on another
6 paper. That is the reason I wanted to stress that.

7 DR. EHRMANN: Okay. A good point.

8 DR. MULLER-KARGER: Thanks.

9 DR. EHRMANN: Mr. Koch?

10 MR. KOCH: Frank, I was wondering within your
11 working group, one of the ideas that has been at least
12 discussed informally has been moving USGS and NOAA into
13 a coherent single agency. Is that level of specificity
14 something that your subgroup has reached agreement on?

15 When you talk about a single agency --

16 DR. MULLER-KARGER: Which group are you

17 talking about? REMO?

18 MR. KOCH: REMO.

19 DR. MULLER-KARGER: I am not part of REMO, so

20 I have not been a part of those discussions. I was just

21 part of this discussion; they pulled me in to talk about

22 remote sensing.

1 MR. KOCH: Well, whoever put this together, I
2 am just trying to figure out if there is consensus, if
3 that is what you mean when you say "single agency" or it
4 if it is more amorphous?

5 DR. MULLER-KARGER: Ken?

6 DR. TURGEON: Yes. It is probably more
7 amorphous. Frank put this together. We made him an
8 honorary member of the REMO Work Group, and so he is
9 entitled to come to all of the meetings as he likes. I
10 think here he meant by a "single agency," an existing
11 agency regardless of any consolidation.

12 Am I correct on that, Frank?

13 DR. MULLER-KARGER: I think that that those
14 details are to be worked out. I don't advocate creating

15 a new agency just for this purposes, no, but I do think

16 that this needs to be integrated into whatever new

17 structure we come up with.

18 DR. HERSHMAN: My point is Governance would

19 appreciate knowing if there are going to be specific

20 recommendations like this one of putting USGS and NOAA

21 in a single agency. It would be helpful to know that.

22 DR. MULLER-KARGER: I agree. I think that we

1 need to go that way pretty quickly.

2 ADMIRAL GAFFNEY: It really was the opposite

3 of amorphous; it was really very narrow. We were just

4 looking at this one satellite function. In the

5 discussion, we did talk about, "Gee, if there was the

6 agency that Bob White mentioned, for example, if that

7 was an earth systems, this would be a no-brainer

8 because you would be looking at land, watershed, coast

9 and ocean all together made perfect sense.

10 You would certainly take a little group out of

11 NASA that does ocean sensing and put it in this thing.

12 However, it was only a discussion around the table; it

13 wasn't a consensus or even written down.

14 DR. HERSHMAN: Will you be looking at that

15 further?

16 ADMIRAL GAFFNEY: I suspect REMO will. If

17 Frank and I are invited, we will probably talk about

18 that a little bit.

19 DR. EHRMANN: Good. Commissioner Borrone?

20 MRS. BORRONE: Frank, in the slide that starts

21 with "Develop a coastal observing system that satisfies

22 the requirements of an integrated coastal zone

1 management program," the words "coastal zone management
2 program" appear "integrated coastal zone management
3 program."

4 You heard our discussion earlier. I am
5 wondering, and you may not be able to speak for the REMO
6 Group, in your thinking what you refer to as you are
7 talking about "coastal zone management program," or if
8 the REMO Group described it in some way it would be
9 useful for you to feed it back to us so that we
10 understand what your thoughts are about that versus what
11 you have heard us describe, which are disparate and
12 still not yet resolved between existing requirements of
13 coastal zone management and future needs that are to be
14 addressed?

15 DR. MULLER-KARGER: I would like to just very
16 quickly illustrate the two thoughts I have on that, one
17 is that we don't have a coastal observing system in
18 space. We have nothing that provides us
19 high-resolution, high spectral, high frequency
20 observations that a coastal manager can use. We don't
21 really have a complete understanding of the requirements
22 of those coastal manager to define such a mission. I

1 think that is an important thing.

2 The other thing is as we develop these

3 observing systems I think they need to plug into this

4 coastal zone management program completely. As you

5 develop a program from a governance point of view, it

6 needs to include these type of observations. It was an

7 attempt to try to integrate those from those two

8 extremes.

9 DR. TURGEON: Just again in terms of where REMO

10 was coming on this from the ocean observing system, I

11 think we are looking at a national spine for an ocean

12 observing system with regional components to it.

13 DR. EHRMANN: Okay. Dr. Hershman?

14 DR. HERSHMAN: Just again following up on what

15 Commissioner Borrone just mentioned, yesterday we were
16 discussing regional science centers, which would be in
17 support of the emerging new generation of coastal
18 management activity. I think there is a separate paper
19 on that, and I think it was presented yesterday
20 afternoon to the Governance Working Group.

21 Is that going to be linked, will your work on
22 the remote sensing be linked, to some of these regional

1 science centers that are being thought of as a support
2 system for a new generation of coastal management?

3 DR. MULLER-KARGER: Well, the simple answer is
4 I hope so. The more complex answer is I am not quite
5 sure what these regional science centers are about. I
6 have similar feelings for the federal coordinating,
7 regional coordinating, unit.

8 I would like to see existing infrastructure,
9 of which there is plenty, science and education
10 infrastructure being used, the existing infrastructure,
11 and so creating a new science center in a region that is
12 imposed from the federal level.

13 I do think that there is a role for a central
14 agency at the federal level, that cranks the machine,

15 generates these products, distributes data to the

16 regions and the regions can use the data.

17 Now, do you have to have a similar structure

18 in each region that produces products for each region?

19 That will probably vary with each region and each need.

20 What I don't want to see, and that is a specific comment

21 on the science center, is I don't want to see a new

22 federal science center created in a region just to

1 address those science needs.

2 DR. HERSHMAN: I think it wasn't intended to

3 be a whole new center, but rather a coordinating

4 mechanism. I was just pointing out that those two

5 points ought to be brought together.

6 CHAIRMAN WATKINS: Well, I think you have

7 opened another Pandora's box for us. In that

8 discussion, I was in the Governance Working Group

9 discussion when we brought this up, the paper, as you

10 know, is not ready for discussion here today for the

11 very reasons you raised, that we couldn't define exactly

12 what it was, what was the coordination, was this a

13 virtual center in the region of the country.

14 I think that we have a lot more work to do.

15 But the answer to your question is yes, it has got to be
16 in there. If we are talking about coastal observations
17 and they are going to feed in a national or even an
18 international network on things like climate change
19 projection models, human health and the ocean projection
20 models, fisheries management issues, and so forth,
21 obviously some of the same data that is those
22 observations are going to be extremely useful to the

1 local users.

2 What we don't want to do is generate a

3 piecemeal, stovepipe system in research. I think that

4 we have a lot of work to do in this area that is very

5 fundamental. I think it is one of the findings of the

6 Commission that we have got to identify the inadequacy

7 of the investment strategy of this nation and ocean

8 policy. We haven't made that case yet.

9 That case has to be made, and I think it is

10 being made. It is in there piecemeal, but we have to

11 bring that up because it is a component of the

12 justification for a virtual regional science center

13 concept, to bring one aspect to the table at the

14 national ocean council level, if you project it in the

15 strawman, but there is another one.

16 It is a subcommittee that devotes its

17 attention to what is the research strategy to carry out

18 the objectives and goals that we are recommending out of

19 this Commission. It is a huge issue, and it is the

20 driver of so much of the downstream operational systems

21 that have to be developed.

22 It is my understanding that OCEAN.US within

1 the next two months will put out an RFP to industry to
2 help build, if they can get the money for it, the
3 architectural design for the coastal ocean observing
4 system. We don't know what it is. Industry can try to
5 pull that kind of thing together, and that is where
6 locals should be very much involved in their component
7 of this to make sure that the data coming out is
8 converted to useful information for the decision-makers.

9 I think that we are on the verge of a major
10 area of concern on what we recommend. We are on the tip
11 of the iceberg in just talking about a regional science
12 center. We have got a major research strategy problem
13 that we have to deal with as a Commission, as a whole,
14 when we add these things up.

15 I bring that up because I think it is
16 important for everybody to recognize that this is going
17 to be a major driver for the downstream execution of
18 many of the things we are talking about, particularly
19 when you get into ecosystem-based management issues.

20 DR. EHRMANN: Admiral Gaffney had a quick
21 question just on the final slide, and then we will close
22 this session.

1 ADMIRAL GAFFNEY: Well, the last two slides,
2 Ken, you talked about things are still in work, and
3 there is one called "ocean sciences infrastructure
4 needs." I want to make sure that that either
5 encompasses ships and other federal ocean facilities for
6 science and for other ocean things, or is that a
7 separate topic all together, ships and federal ocean
8 facilities?

9 DR. TURGEON: No. That is going to capture
10 things like the need for laboratories, the need for
11 ships, the need for computers, the whole thing.

12 ADMIRAL GAFFNEY: Thank you. It includes
13 ships?

14 DR. TURGEON: Yes.

15 ADMIRAL GAFFNEY: Great.

16 CHAIRMAN WATKINS: We are 15 minutes behind

17 schedule, but that is workable because I know everybody

18 is asking not to have a longer lunch period than 45

19 minutes, and that I hereby approve. We will be back

20 here at 1:15 to commence the Stewardship presentations.

21 (Whereupon, at 12:30 p.m., a luncheon recess was

22 taken, to reconvene this same date and place at 1:15 p.m.)